



Results for announcement to the market		
Name of issuer	Synlait Milk Limited	
Reporting period	12 months to 31 July 2026	
Previous reporting period	12 months to 31 July 2025	
Currency	NZD	
	Amount (000s)	Percentage change
Revenue from continuing operations	\$1,682,291	5.79% increase
Total revenue	\$1,936,666	5.98% increase
Net profit/(loss) from continuing operations	(\$91,545)	449.06% decrease
Total net profit/(loss)	(\$75,440)	89.44% decrease
Interim/Final Dividend		
Amount per quoted equity security	Not proposing to pay dividends.	
Imputed amount per quoted equity security	Not applicable	
Record date	Not applicable	
Dividend payment date	Not applicable	
	Current period	Prior comparable period
Net tangible assets per Quoted equity security (in dollars and cents per security)	\$0.97	\$1.09
A brief explanation of any of the figures above necessary to enable the figures to be understood	Please refer to the following accompanying documents: • Full Year 2026 Annual Report (with financial statements) • Full Year 2026 Investor Presentation	
Authority for this announcement		
Name of person authorised to make this announcement	Acting CEO, Leon Fung	
Contact person for this announcement	Head of Corporate Affairs & Engagement, Jo Scott	
Contact phone number	021 883 123	
Contact email address	Jo.Scott@synlait.com	
Date of release through MAP	28/09/2026	

Audited financial statements accompany this announcement.