

26 August 2026

Kia Ora Shareholder

2026 Annual Meeting

I am pleased to invite you to attend our Annual Meeting on 24 September 2026. This meeting is your chance to hear directly from our Board and senior executives and to ask questions about the business you have invested in.

In addition to the important task of electing directors, as shareholders you will have the opportunity to hear from us and ask questions about the events of the past year, as well as our plans for the future.

We are pleased to be holding our 2026 Annual Shareholders' Meeting as an online-only meeting, enabling shareholders throughout New Zealand and overseas to participate regardless of location.

All shareholders, regardless of location, can participate in the meeting online at airnewzealand.co.nz/annual-meeting. At this site you will also find meeting materials, including guides for online attendance and smartphone voting options. You will be able to watch and listen to the meeting from your computer, tablet or mobile device, vote on resolutions, and ask questions.

Thank you for your continued support of Air New Zealand.

Ngā mihi nui



Dame Therese Walsh

Chair

Air New Zealand