Results Announcement

(for Equity Security issuer/Equity and Debt Security issuer)

Results for announcement to the market		
Name of issuer	Fletcher Building Limited	
Reporting Period	12 months to 30 June 2026	
Previous Reporting Period	12 months to 30 June 2025	
Currency	NZD	
	Amount (000s)	Percentage change
Revenue from continuing operations	$5,994,000	7.3%
Total Revenue	$7,042,000	(2.4%)
Net profit/(loss) from continuing operations	$199,000	N/A
Total net profit/(loss)	$228,000	N/A
Final Dividend		
Amount per Quoted Equity Security	The Board has resolved not to declare a final dividend for FY26.	
Imputed amount per Quoted Equity Security		
Record Date		
Dividend Payment Date		
	Current period	Prior comparable period
Net tangible assets per Quoted Equity Security	$3.11	$2.76
A brief explanation of any of the figures above necessary to enable the figures to be understood	• Group revenue from continuing operations of $5,994 million, 7.3% up compared to FY25, with higher revenues across all divisions. • EBIT before Significant Items from continuing operations of $414 million compared to $329 million in FY25. • Significant Items expense of $41 million from continuing operations (mainly PIFWA-related costs, Laminex Australia site closures and silicosis-related claims, and the Laminex New Zealand Taupō manufacturing transition) and $1 million gain from discontinued operations. Discontinued operations included the $120 million net gain on the Construction divestment, largely offset by retained legacy Construction costs and provisions and other disposal-related write-downs and costs. • Group Net Profit After Tax of $228 million, compared to Net Loss After Tax of $419 million in FY25.	
Authority for this announcement		
Name of person authorised to make this announcement	Haydn Wong, Group General Counsel and Company Secretary	
Contact person for this announcement	Jeremy Yan, GM Corporate Finance & Investor Relations	
Contact phone number	+64 27 295 2384	
Contact email address	jeremy.yan@fbu.com	
Date of release through MAP	19/08/2026	

Audited financial statements accompany this announcement.