

**ESQUIRES**
THE ORGANIC COFFEE CO.

COOKS COFFEE COMPANY & ESQUIRES COFFEE



DEAR INVESTORS, ADVISORS AND SHAREHOLDERS,

As Cooks Coffee Company and Esquires Coffee continue to expand across the UK and Ireland, we remain focused on delivering long-term sustainable growth while embedding Environmental, Social and Governance (ESG) principles throughout our operations, supply chain and franchise network.

During the period, the Group achieved strong commercial momentum alongside continued progress across key ESG priorities, including responsible sourcing, operational efficiency, sustainable packaging, community engagement and inclusive employment initiatives.

We believe long-term shareholder value is strengthened through sustainable business practices, disciplined operational execution and meaningful stakeholder engagement. Across the Group, we continue to invest in initiatives that support environmental responsibility, franchisee success, employee wellbeing and positive community impact.

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IRISH ENTERPRISE AWARDS 2026

ORGANIC COFFEE SHOP ENTERPRISE OF THE YEAR

Esquires Coffee was proud to be recognised as “Organic Coffee Shop Enterprise of the Year 2026” at the Irish Enterprise Awards for the third consecutive year.

The award recognises excellence in sustainability, innovation, growth and ethical business practices within the Irish market and further reinforces Esquires Coffee’s position as a leading organic coffee brand across the UK and Ireland.

This continued recognition reflects the strength of the Group’s long-term sustainability strategy and its commitment to responsible growth across the franchise network.



Enterprise of the Year 2026

IRISH FRANCHISE ASSOCIATION AWARDS 2026

CONTINUED RECOGNITION FOR FRANCHISE GROWTH

Esquires Coffee received seven nominations at the Irish Franchise Association Awards 2026, securing wins in two significant categories:

- Franchisee of the Year 2026 – Food & Beverage
- Franchisor of the Year – Expanding (Food & Non-Food)

The awards recognised both the strength and scalability of the Group’s franchise model, alongside the exceptional performance of franchise partners Manish and Stuti, who have successfully expanded their portfolio from one café to six locations.

Recognition across both food and non-food franchise categories further demonstrates the resilience, operational consistency and long-term growth potential of the Esquires business model.



Manish and Stuti Basu, Winners of the Franchisee of the Year 2026 Award, with their son Adi, alongside Brendan Duigenan

SUSTAINABILITY IN ACTION

UK SUPPLY CHAIN EFFICIENCY AND RESPONSIBLE SOURCING

As part of our sustainability strategy, the UK business streamlined two supplier operations into one, reducing transport impact and improving efficiency across the network.

Our branded paper packaging remains compostable and recyclable, while reclaimed and repurposed materials continue to be used in store fit-outs and refurbishments to reduce environmental impact.



ELECTRIC VEHICLE TRANSITION

As part of our commitment to reducing operational emissions, the Ireland Head Office team has transitioned to an electric vehicle fleet.

This initiative supports the Group's broader objective of embedding environmentally responsible operational practices across the business while contributing towards the reduction of transportation-related carbon emissions.



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SUPPORTING LOCAL TALENT AND SMALL BUSINESSES – BICESTER

At Esquires Coffee, our cafés play an important role in supporting the communities they serve. At our Bicester store, franchisee Kunal and his team have created opportunities for local musicians, producers and small businesses to connect with customers and showcase their talents.

Regular live jazz performances have become a popular feature of the café, providing a platform for local musicians while creating a welcoming atmosphere for customers. The store has also welcomed local businesses and artisan producers to showcase and sell their products, helping to support entrepreneurship and strengthen connections within the local community.

These initiatives reflect Esquires Coffee's commitment to creating spaces that bring people together while supporting local economic and social development.



Bicester Local Jazz Band



Bicester Local Products

BUILDING LOCAL CONNECTIONS – KINGSTON

This summer, our Kingston store partnered with Kingston University to engage with students and strengthen local community connections.

Through a complimentary cold drinks event, students were introduced to Esquires Coffee's summer beverage range while learning more about the brand and meeting members of the team. The initiative generated strong engagement and provided an opportunity to support students during a busy academic period.

Partnerships such as these help our stores build meaningful relationships within their communities while reinforcing Esquires Coffee's role as a welcoming destination for students, staff and local residents alike.



ORGANIC FARM CERTIFICATION – LONGFORD

We are delighted to congratulate Fergal and Rhona, franchisees of Esquires Longford, on achieving official Certified Organic Farm status on 20 May following three years of dedication, investment and hard work.

After a fire destroyed the original store in 2022, the team kept serving customers from a temporary café until reopening in 2024, demonstrating remarkable resilience and community spirit.

Their latest achievement reflects a strong commitment to sustainable agriculture, responsible sourcing and the production of high-quality organic produce, aligning closely with the core ESG values of the Esquires brand.

Produce grown on the farm is supplied directly to Esquires Longford, creating a genuine farm-to-café model that supports local sourcing, reduces supply chain transportation and provides customers with fresh, organically produced ingredients.

This initiative demonstrates how locally integrated supply partnerships can deliver both environmental and community benefits while enhancing product quality, operational resilience and customer experience.



HORIZON EMPLOYERS RECOGNITION EVENT – MIDLETON

Esquires Coffee was honoured to participate in the Horizon Employers Recognition Event in Middleton, recognising businesses that support individuals with intellectual disabilities and additional needs through meaningful workplace opportunities.

The event celebrated Aisling, a valued team member at Esquires Middleton, whose contribution continues to positively impact both the café team and the wider local community.

Supporting inclusive employment initiatives remains an important component of the Group's broader social impact and workforce inclusion strategy.





Store Manager Sara, Operations Manager Betty and Brand Ambassador Bernie with Revellers Before the St Patrick's Day Parade

CELEBRATING COMMUNITY ENGAGEMENT

Across the Group, Esquires cafés continue to strengthen their role as local community hubs through a variety of initiatives and events.

Highlights during the period included:

- Esquires Carrigaline's second annual St. Patrick's Day community celebration
- The successful community-led grand opening event for Esquires Mallow
- Esquires Mullingar celebrating its 10-year anniversary with customers, employees and local supporters

These initiatives continue to reinforce the brand's community-first positioning while strengthening customer engagement and local market presence across the network.



Esquires Carrigaline St. Patrick's Day



Esquires Mallow Grand Opening



Esquires Mullingar 10 Year Anniversary



SUMMER 2026 UPDATE

INVESTOR ENGAGEMENT AND MARKET AWARENESS DIRECTORSTALK INTERVIEW

Cooks Coffee Company recently participated in a DirectorsTalk interview with Brendan Duigenan (Managing Director for Esquires Ireland) discussing recent award wins, four new Irish store openings and the continued growth strategy supporting Esquires Coffee across the UK and Ireland.

The interview was distributed to an audience of more than 50,000 high-net-worth investors, retail investors and UK fund managers, including BlackRock, JP Morgan, Miton, AXA Framlington, Lombard Odier, Gresham House and Canaccord Genuity, amongst many others.

This forms part of the Group's ongoing commitment to transparent stakeholder engagement and increasing awareness of Cooks Coffee Company's growth strategy, ESG progress and long-term shareholder value proposition.

IN THE MEDIA (Click to read)

[Cooks Coffee opens four new stores since year-end as expansion gathers pace](#)

[Esquires Coffee is laying the groundwork to become key contender in the UK and Ireland](#)

[DirectorsTalk Interviews](#)

CONTINUING OUR ESG JOURNEY

As the business continues to grow, ESG principles remain firmly embedded within the Group's long-term strategy and decision-making framework.

From responsible sourcing and operational efficiencies to community engagement and inclusive employment initiatives, we remain committed to building sustainable long-term value for shareholders, franchise partners, employees, customers and the communities we serve.

We welcome your feedback. If you have any questions or would like to learn more about our business and ESG initiatives, please contact us at Info@cookscoffeecompany.com