

Investor Presentation

26 March 2026

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Agenda

- 04 Introduction
- 07 Growth Trajectory
- 20 Achievements
- 29 Questions



Our ANZ Presence



18
Operational data centres



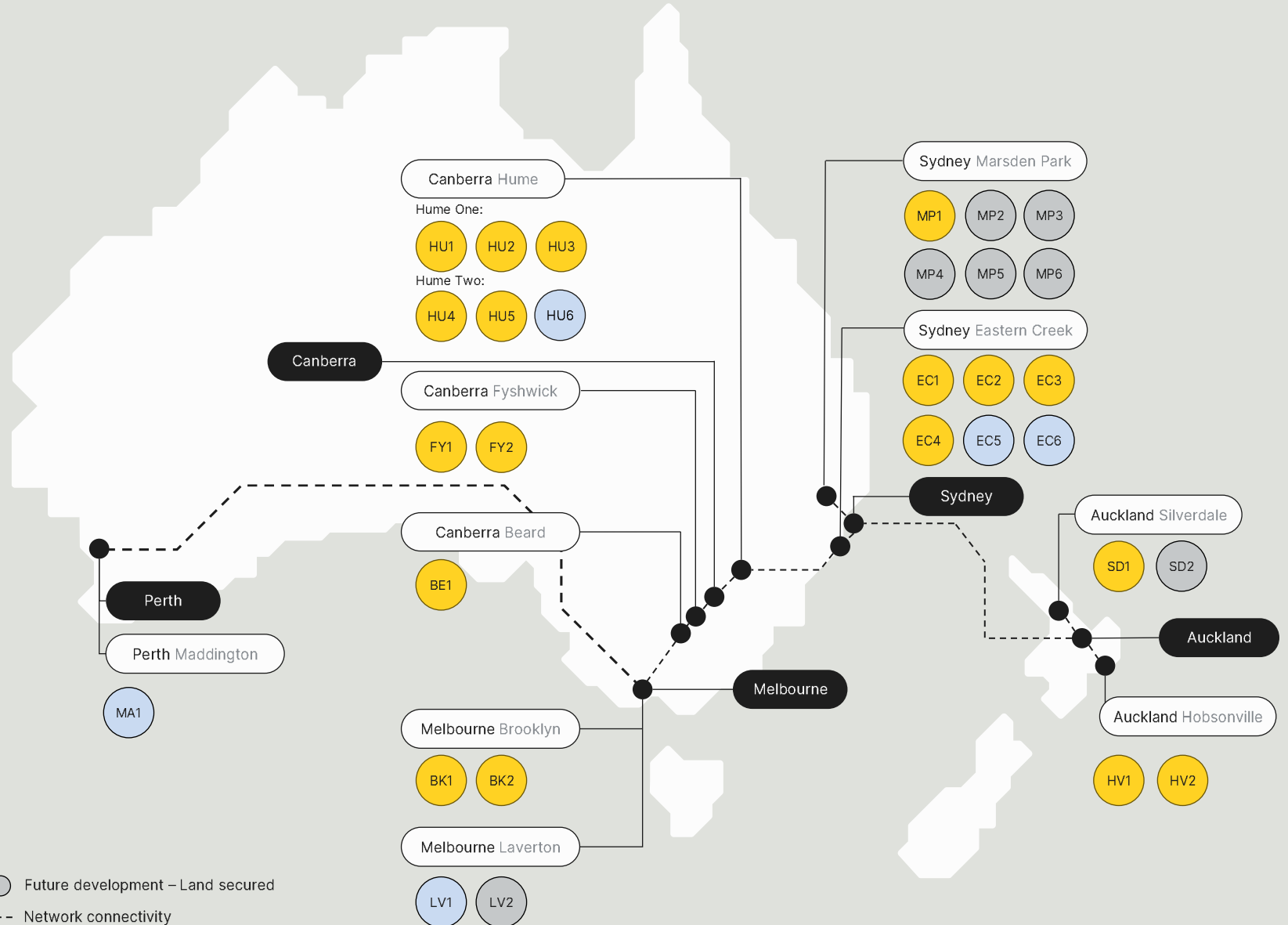
5
Data centres under construction



2.7GW+
Total capacity¹



100%
Asset ownership



1

Security

2

Availability

3

Optionality

4

Ecosystem

5

Sustainability

6

Scale

7

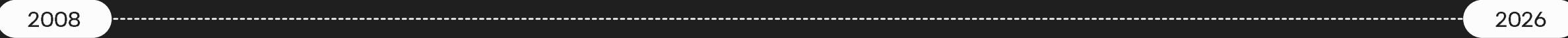
Densification

CDC Value Proposition

CDC continues to offer a market-leading, differentiated offering to our customers, building on our existing track record.

Track record of development at scale across multiple campuses and regions

2008	2015	2018	2022	2022	2024	2024	2024	2025	2026
Hume	Fyshwick	Eastern Creek	Silverdale	Hobsonville	Beard	Brooklyn	Marsden Park	Laverton	Maddington
CDC's first campus – Hume 1 becomes operational.	Fyshwick 1 becomes operational.	CDC's first Sydney campus becomes operational.	Silverdale becomes operational.	Hobsonville becomes operational.	CDC's fourth Canberra campus begins construction.	CDC's first Melbourne campus becomes operational.	CDC's second Sydney campus begins construction.	Development begins at CDC's second Melbourne campus.	Maddington campus in Perth development accelerates.
									

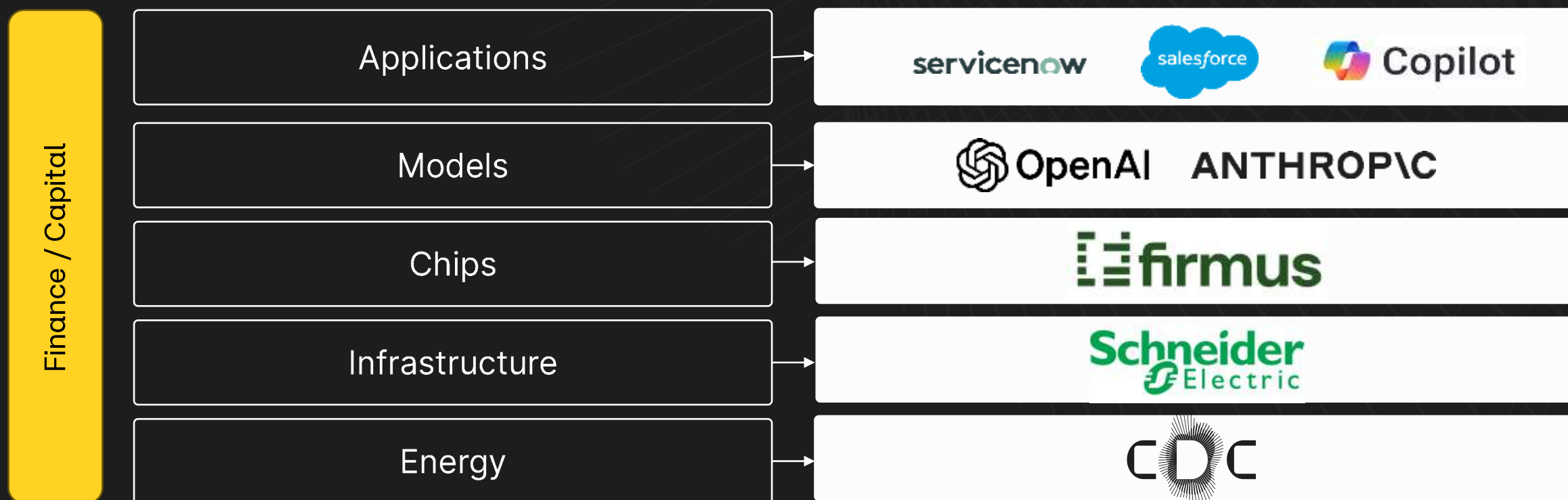




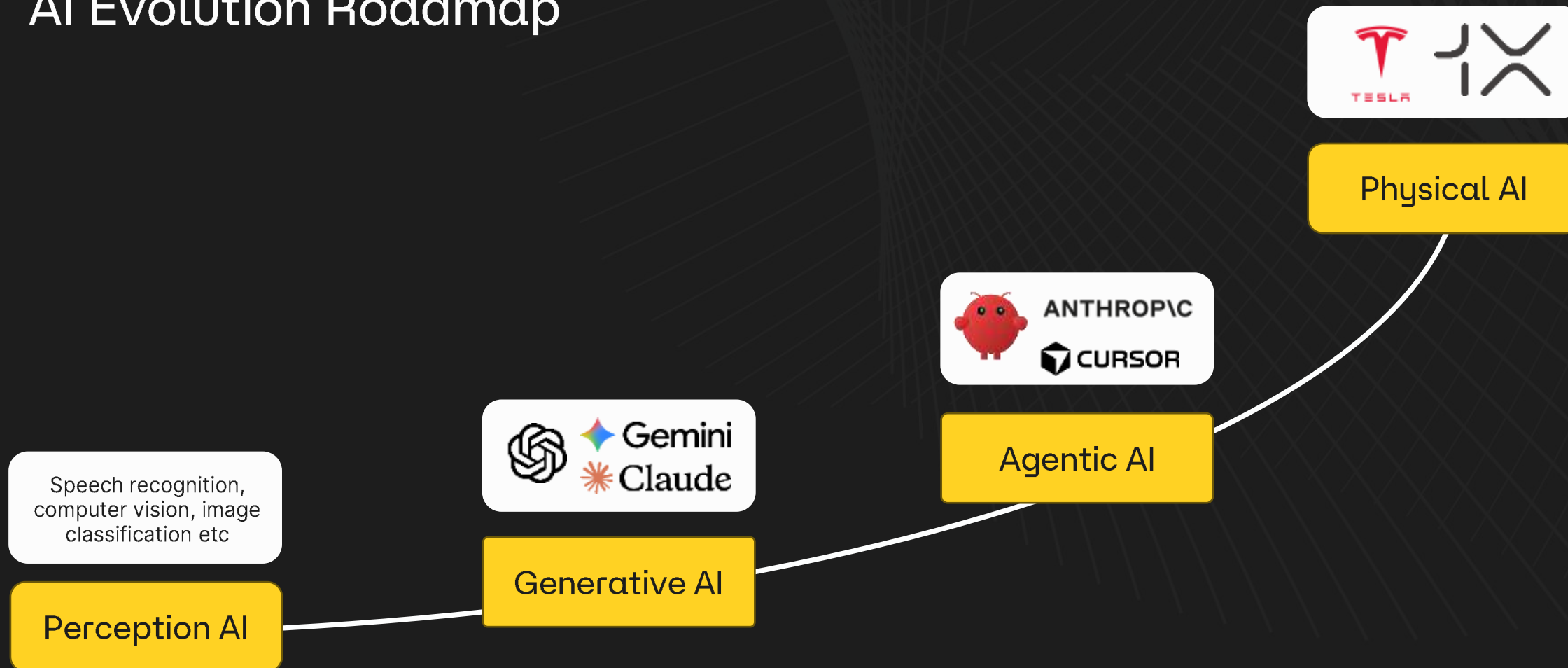
Growth
Trajectory.

AI “5-Layer Cake”

CDC plays a critical role in the intelligence generation economy:



AI Evolution Roadmap



AI is already a part of our world, but we are still early stage

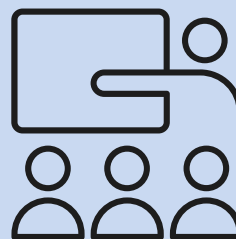
Agentic AI is here and growing rapidly in capability



Agentic AI evolution:

- Level 1: Conversational agents
- Level 2: Line-of-business Agents
- Level 3: Workforce Agents

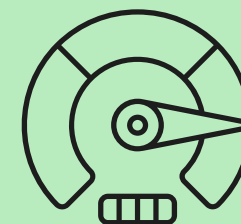
Enterprise accelerating AI adoption to avoid AI-driven disruption



AI central to enterprise strategies:

- Enterprises prioritising AI implementation
- AI-Native products/businesses emerging
- AI Factories as the modern DC use case

Cost per token is decreasing, improving profitability for AI service providers

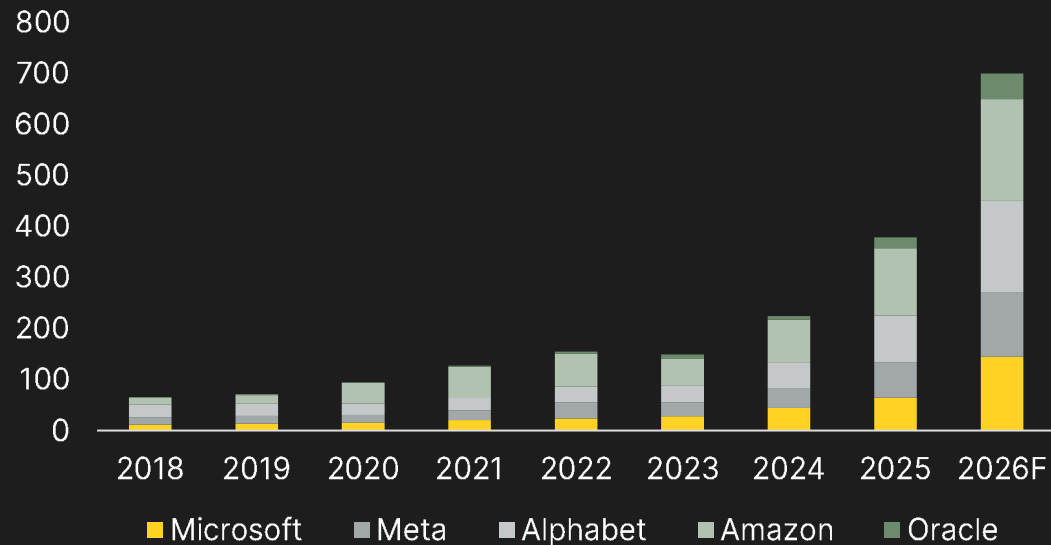


AI value chain efficiency levers:

- Hardware performance
- Model optimisation
- Software layer evolution and co-design

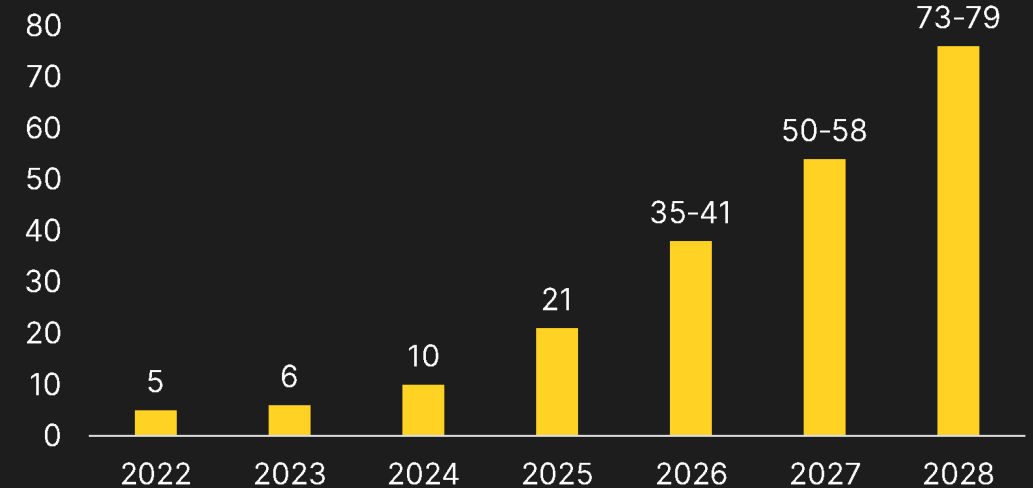
Demand continues to grow at scale

Hyperscaler Capital Expenditure 2018-2026F
(\$bn USD)¹



Hyperscale capital expenditure continues as AI build-out evolves

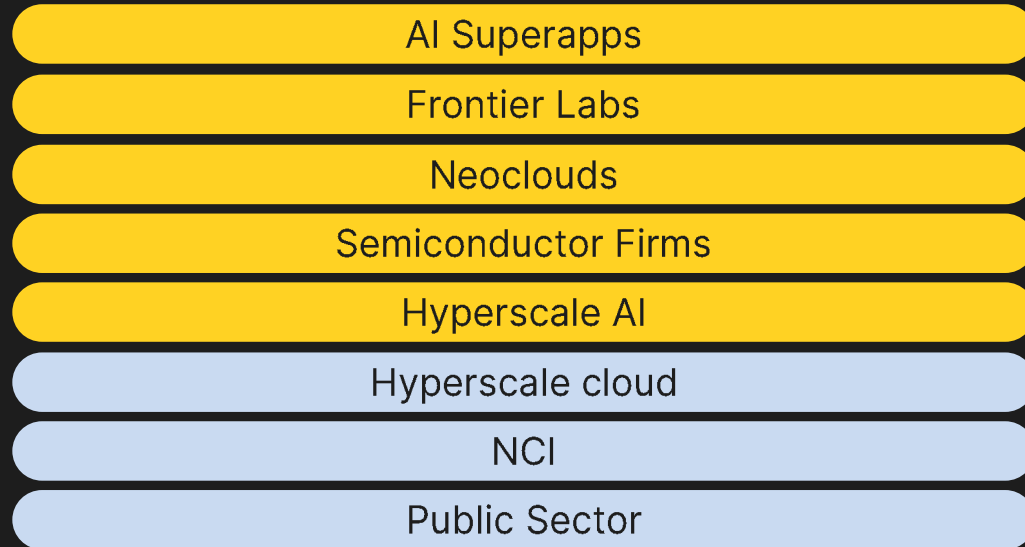
Incremental global IT load demand for data centres (GW)²



Demand is forecasted to continue to grow significantly YoY, from 103GW in 2024 to 250GW+ in 2030

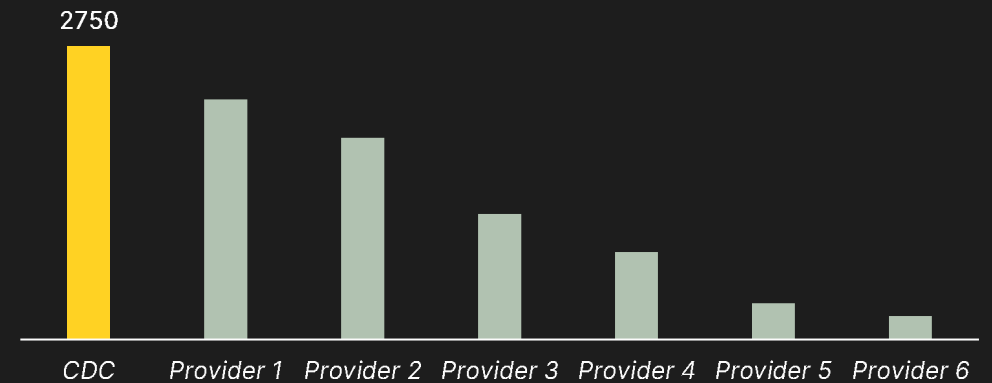
Demand continues to outweigh supply in ANZ

● Foundational Ecosystem ● AI Ecosystem



Robust demand as the number of large-scale buyers, and the scale they are seeking, has increased

Total ANZ Capacity Pipeline – Major Colocation Data Centre Providers (MW)¹



Supply remains below demand as the market seeks proven partners and navigates phantom capacity challenges

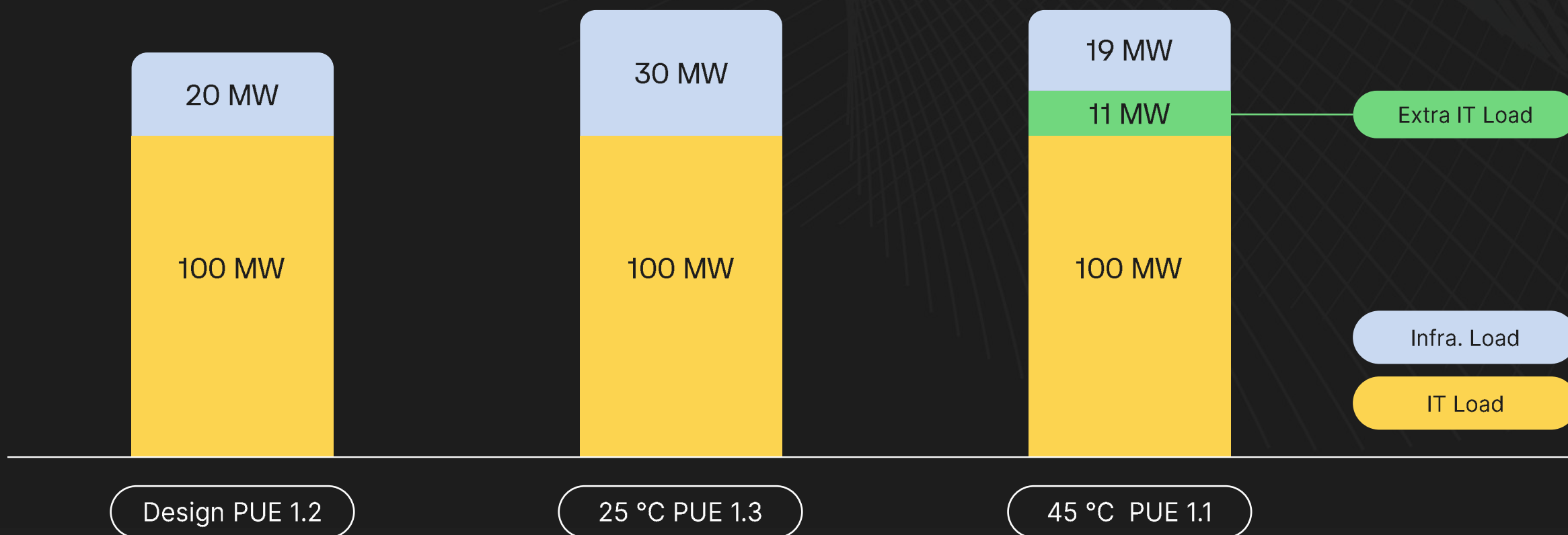
Increasing value of DC portfolio: Densification opportunities

Increases in rack densities allow data centre providers to fit more capacity in their footprints, subject to infrastructure and energy headroom

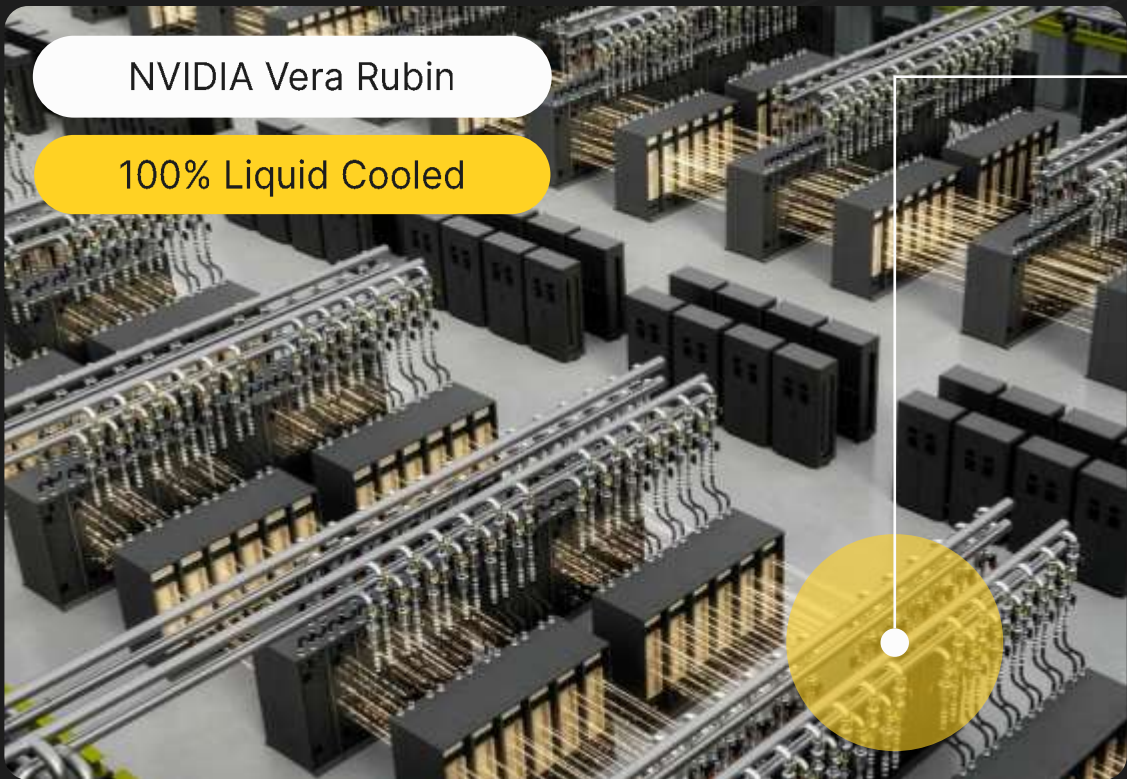


Increasing value of DC portfolio: Infrastructure opportunities

Customer willingness to operate hardware at higher temperatures due to technological and cooling system advancements could free up power for IT loads



Leading on AI & CDC's liquid cooling advantage



NVIDIA Vera Rubin

100% Liquid Cooled

How CDC Deploys

CDC's closed-loop cooling technology enables rapid deployment of 100% liquid cooled hardware across all our facilities



**PREFERRED
PARTNER**

CDC has achieved NVIDIA DGX-Ready Data Center certification across its Australian and New Zealand data centres

Industry Leadership in Water Efficiency

01

Sustainability

Our unique cooling system results in billions of litres of water every year being available for the benefit of other sectors of the economy, as well as the communities around our campuses and regions, instead of being used in our facilities.



02

Resilience

We inherently increase our operational resilience and lower risk for our customers, as our facilities do not rely on external factors - such as water mains availability - for cooling.



03

Flexibility

Our innovative cooling system gives us ultimate flexibility when it comes to supporting our customers deploy mixed power density requirements in the most efficient way.



CDC is actively engaging with energy stakeholders

01



Securing power + storage

02



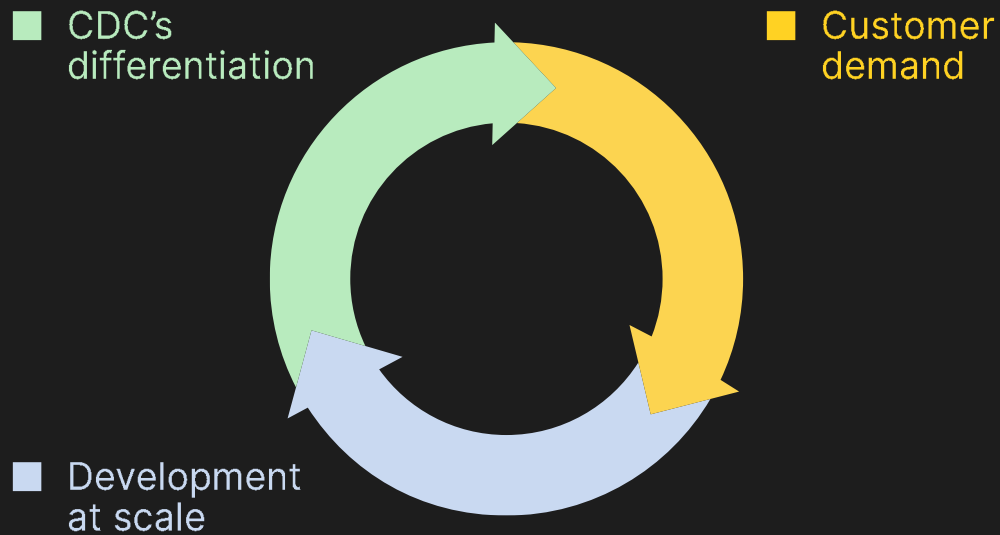
Infrastructure timelines

03



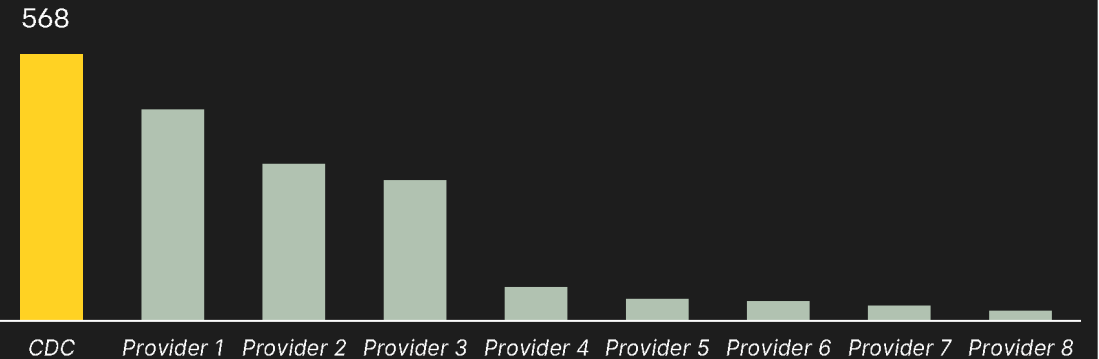
Renewable supply

Customers continue to seek CDC's differentiated capacity



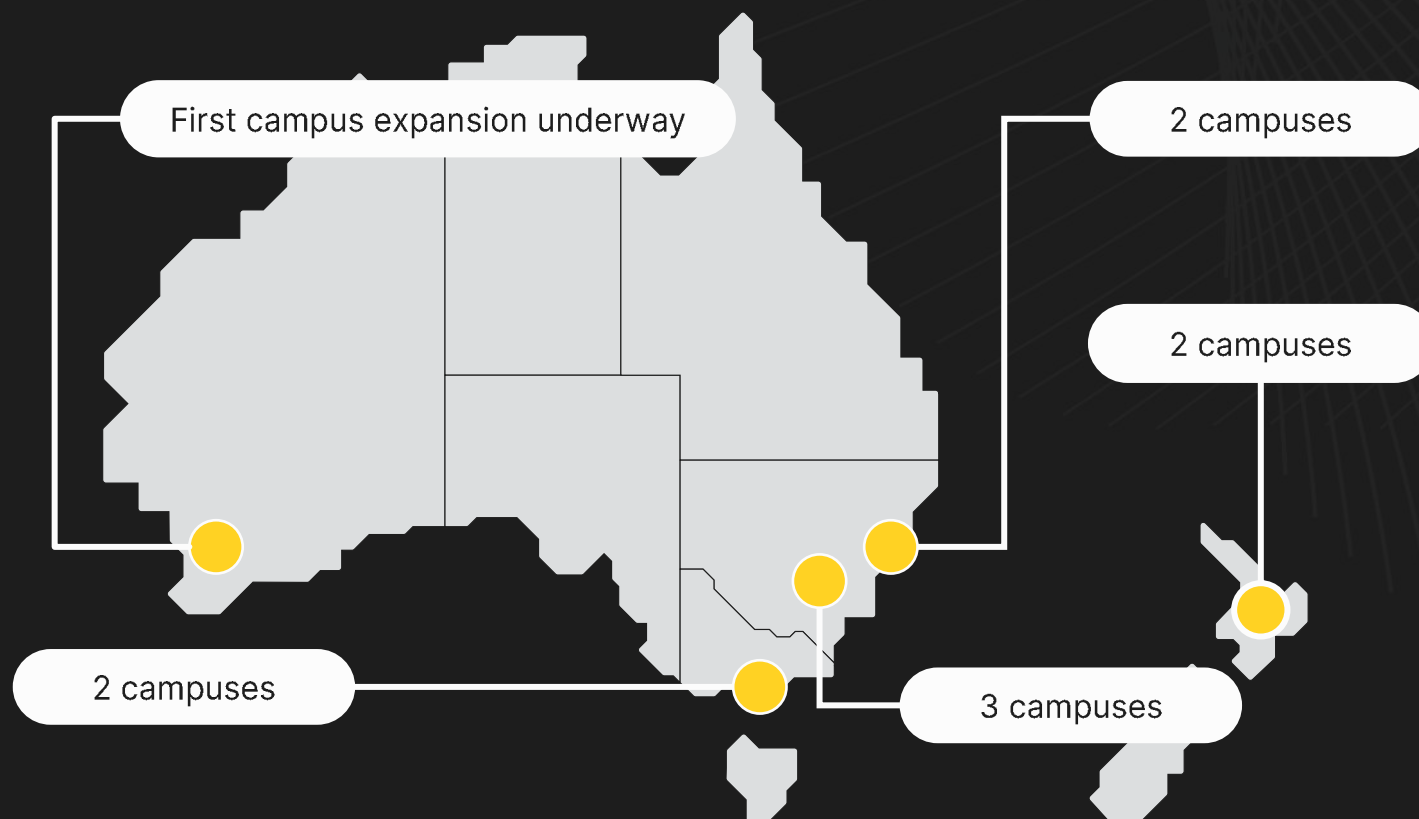
~140MW contract wins in the past ~6 months

Total ANZ Operating Capacity – Major Colocation Data Centre Providers (MW)¹



Our differentiated offering has enabled CDC to build the most capacity across ANZ

Established talent hubs and supply chains are our advantage



Teams already in place enable faster expansion in existing and new markets

Faster time-to-market enabled by platform maturity and standardisation

Trusted supplier relationships built through repeat delivery

Reliability built through operational experience

In-house expertise and continuous upskilling enabled by CDC Academy - a competitive advantage

Expectations of Data Centres and AI Infrastructure Developers

CDC is already leading on Australian Government's new data centre rules:

1. Prioritising Australia's national interest.

Business and ownership alignment with national interest.

2. Supporting clean energy transition.

Already achieved 95% of Net Zero Target 2030, including 95.8% renewable energy.¹

3. Sustainable and efficient water usage.

No water consumption for the purpose of primary cooling.

4. Investment in Australian skills and workforce.

Developing new skills and workforce through CDC Academy and partnerships with education sector.

5. Research, innovation and local capability.

Home of high-performance computing and research; working with domestic manufacturing.



Achievements.

CDC Growth

- Completed work at BK2, BE1 and HV2
- First of 6 buildings complete at Marsden Park
- New Perth region - construction underway at Maddington campus

Customers

- Strengthened and diversified our customer base across priority markets
- Contracted new capacity across all regions
- Ongoing focus on customer satisfaction and long-term relationships

People

- A deeply embedded high-performance culture across our regional platform
- Scaled organisational capability to support sustained growth
- Continued investment in new functions and capabilities to underpin expansion
- CDC Academy continues to grow and evolve

Development

- Accelerated construction across our regions
- Expanded the development pipeline across our platform
- Strengthened our track-record and reputation of delivering large-scale projects across multiple regions



Sustainability

- Water Usage Effectiveness (WUE) of 0.01
- Toitū net carbonzero and Toitū enviromark diamond certifications renewed in NZ– targeting Net Zero Carbon across platform by 2030
- 100% renewable electricity offered to customers by default since 1 January 2024 - 95.8% matched renewable electricity in FY25
- Zero Waste certification in NSW
- Graduate and leadership programs elevating women in STEM
- Growing number of community organisations supported, building on our history in this space

Data Centres as Enabling Infrastructure

- \$12.6bn gross value added per TWh of energy consumed
- Only 2% of Australia's annual energy consumption is data centre usage
- \$7.2bn invested in grid infrastructure by 2030



Financial Performance

- FY27 EBITDAF guidance set at A\$680-720m
- FY26 EBITDAF expected at lower end of guidance, driven by timing of contracts
- Strong earnings trajectory into FY28 & beyond
- A\$500m equity raised in February 2026, supported by all major shareholders
- Bank debt upsizing to A\$2.1bn expected to close March 2026
- Funding plan in place to support FY27 capex programs

Outlook

Core focus areas in the period ahead

1

Agility at scale

Maintaining our edge when it comes to development, unlocking capacity and responding to customer priorities for large scale footprints in more locations.

2

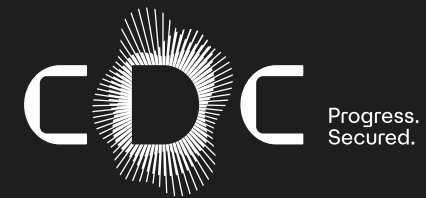
Customers at scale

Expanding on our market-leading, differentiated offering to our customers – strengthening and diversifying our touchpoints with existing customers, plus offering services to new customers.

3

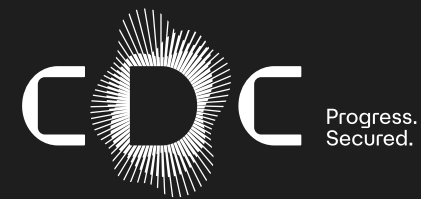
Capital at scale

Building upon our existing sources of funding to ensure we continue to be well capitalised and able to deliver future expansions of our pipeline in an agile manner.



Questions.

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Tour Logistics.

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