Announcement Summary

Entity name

NEW ZEALAND KING SALMON INVESTMENTS LIMITED

Announcement Type

New announcement

Date of this announcement

Tuesday November 17, 2026

Details of +securities that have ceased

ASX +security code	Security description	Number of +securities that have ceased	The +securities have ceased due to	Date of cessation
NZKAA	PERFORMANCE SHARE RIGHTS	2,660,568	Lapse of conditional right to securities because the conditions have not been, or have become incapable of being, satisfied	11/11/2026

Refer to next page for full details of the announcement

Part 1 - Announcement Details

1.1 Name of +Entity

NEW ZEALAND KING SALMON INVESTMENTS LIMITED

We (the entity named above) provide the following information about our issued capital.

1.2 Registered Number Type	**Registration Number**
other	9429032611540

1.3 ASX issuer code

NZK

1.4 The announcement is

New announcement

1.5 Date of this announcement

17/11/2026

Part 2 - Details of +equity securities or +debt securities that have ceased

ASX +Security Code and Description

NZKAA : PERFORMANCE SHARE RIGHTS

Unquoted +equity securities that have ceased

Number of securities that have ceased

2,660,568

Reason for cessation

Lapse of conditional right to securities because the conditions have not been, or have become incapable of being, satisfied

Date of cessation

11/11/2026

Is the entity paying any consideration for the cessation?

No

Any other information the entity wishes to notify to ASX about the cessation?

The Appendix 3H includes both performance share rights that lapsed due to conditions not having been met following the release of NZK¿s results for FY26 as well as certain performance share rights that lapsed following employees ceased to be employed with NZK.

Part 3 - Issued capital following changes

Following the cessation of the +securities the subject of this notification, the issued capital of the entity will comprise:

The figures in parts 3.1 and 3.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

3.1 Quoted +equity securities and +debt securities (total number of each +class of +securities quoted on ASX)

ASX +security code and description	Total number of +securities on issue
NZK : ORDINARY FULLY PAID FOREIGN EXEMPT NZX	538,182,273

3.2 Unquoted +equity securities (total number of each +class of +equity securities issued but not quoted on ASX)

ASX +security code and description	Total number of +securities on issue
NZKAA : PERFORMANCE SHARE RIGHTS	8,445,629

Note: the figures stated in the tables above are used to calculate the total market capitalisation of the entity published by ASX from time to time. The table will not include those classes of +securities that have ceased or lapsed in their entirety in ASX records before the announcement date described in Q1.5, even if the entity has advised ASX of a change to that class of +security in Part 2 of this form.