

<b>The a2 Milk Company Limited</b> <b>ARBN 158 331 965</b>	
<b>ASX Appendix 4D – Half Year Report</b>  <b>Results for announcement to the market</b>	
Reporting period	Six months to 31 December 2025
Previous reporting period	Six months to 31 December 2024

	Amount (000s)	Percentage change
Revenue from continuing ordinary activities	\$NZ 993,491	+ 18.8%
Profit (loss) from continuing ordinary activities after tax attributable to security holders	\$NZ 112,128	+ 9.4%
Net profit (loss) attributable to security holders	\$NZ 10,913	- 88.1%

Dividends	Final dividend	Interim dividend approved subsequent to 31 December 2025
Amount per security (\$NZ)	0.11500000	0.11500000
Franked amount per security (\$NZ)	0.04928571	0.04928571
Record date	19 September 2025	20 March 2026
Dividend payment date	3 October 2025	2 April 2026
Dividend reinvestment plan	Not applicable	Not applicable

Comments:	For further information refer to the attached: 2026 Interim Report 2026 Interim Results Announcement / Media Release 2026 Interim Results Commentary and Outlook 2026 Interim Results Presentation
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Net Tangible Assets per security	31 December 2025 \$NZ 1.57	30 June 2025 \$NZ 1.79
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