



## Agenda

- 1 Introduction and Chair's address
- 2 CEO address
- 3 Resolutions
- 4 Shareholder Questions

### How to participate in virtual meetings (Q&A)

Shareholder & Proxyholder Q&A participation

#### **ONLINE QUESTIONS**

If you have a question to submit during the live meeting, please select the Q&A tab on the right half of your screen at any time. Type your question into the field and press submit. Your question will be immediately submitted to the moderator.

#### **HELP**

The Q&A tab can also be used for immediate help. If you need assistance, please submit your query in the same manner as typing a question and a Computershare representative will respond directly to you.





### How to participate in virtual meetings (voting)

Shareholder & Proxyholder voting

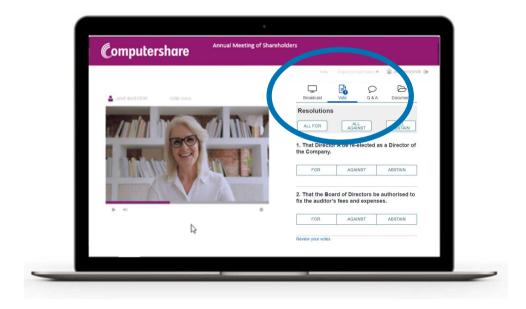
#### SHAREHOLDER & PROXYHOLDER VOTING

Once the voting has been opened, the resolutions and voting options will allow voting.

To vote, simply click on the Vote tab, and select your voting direction from the options shown on the screen.

Your vote has been cast when the tick appears.

To change your vote, select 'Change Your Vote'.



#### Your Board, independent directors



MARK CROSS CHAIR



**SUE BAILEY** 



**NEAL BARCLAY** 



MIRIAM DEAN



WILL IRVING

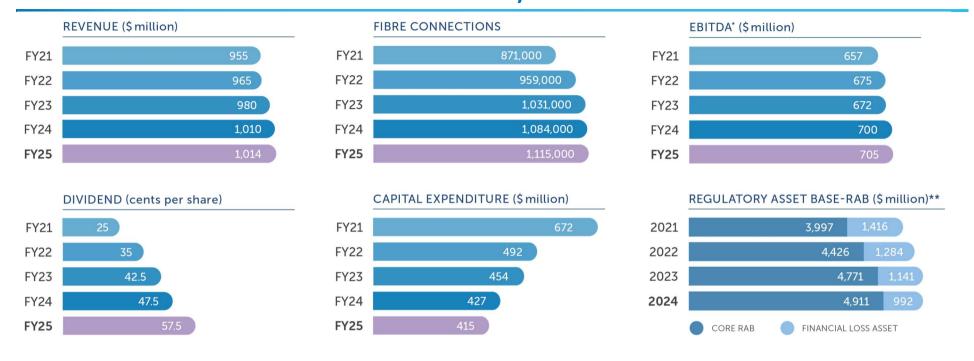


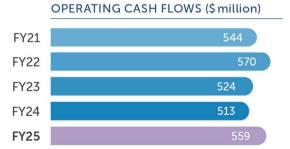
KATE JORGENSEN



JACK MATTHEWS

#### FY25 Overview: consistent, reliable result





\*\* As at 31 December

<sup>\*</sup> Earnings before interest, income tax, depreciation and amortisation (EBITDA) is a non-GAAP profit measure without a standardised meaning for comparison between companies

## FY25 Overview: continued progress on sustainability



99% TOTAL
LANDFILL WASTE
DIVERTED



5% ELECTRICITY REDUCTION VS FY24\*



2,621 DIGITAL EQUITY CONNECTIONS



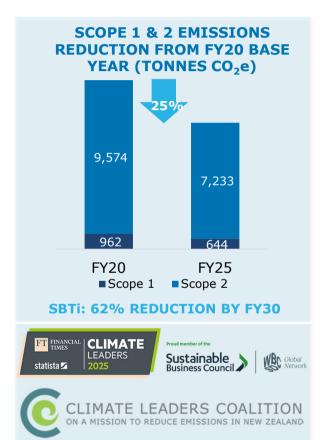
41% FEWER COPPER CONNECTIONS VS FY24\*\*



8.4/10 ENGAGEMENT SCORE



0.99 TRIFR vs INDUSTRY BENCHMARK 14.27



<sup>\*10%</sup> more data traffic in FY25, but reduced electricity usage by 5% by removing legacy equipment

<sup>\*\*</sup> fibre broadband has a much lower fault rate than copper (~5% vs ~30% per annum) and is widely recognised as the most energy efficient broadband technology

Note: our scope 2 emissions were increased in FY25 due to a 39% increase to the Ministry for the Environment purchased energy emissions factor - 2025 Emissions Factors Workbook (summary of changes) https://environment.govt.nz/publications/measuring-emissions-guide-2025/

#### Your Board's focus areas









PRIORITISE LONG TERM VALUE



FIBRE 1S FUTURE-PROOFED



**BE AN ACTIVE WHOLESALER** 



CONSIDERED
APPROACH TO NEW
OPPORTUNITIES





## Capital management principles and policy

#### A DIGITAL INFRASTRUCTURE BUSINESS MAXIMISING LONG-TERM VALUE AND SHAREHOLDER RETURNS

Dividend policy: pay an ordinary dividend of 70% to 90% (on average, over time) of net cash flow from operating activities <u>less</u> sustaining capital expenditure

Net cash flow from operating activities

**Less** sustaining capital expenditure

= Free cash flow for capital allocation

Less ordinary divided (70% to 90% of free cash flow for capital allocation)

= Surplus free cash flow for allocation

Share buy backs

Additional dividends

Discretionary growth capex

capital allocation underpinned by free cash flow from an essential regulated infrastructure asset

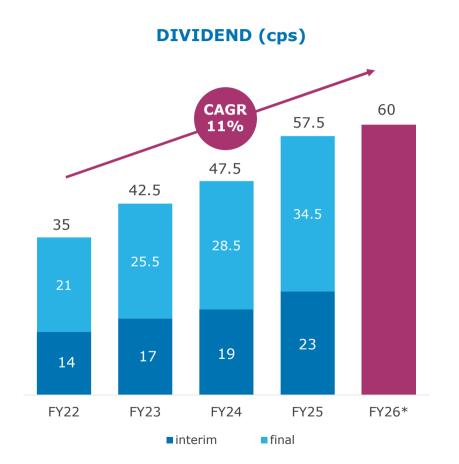
Use balance sheet
to fund
discretionary
growth capex - up
to 4.75x
ND/EBITDA

Deliver a sustainable growing dividend, at least in real terms

Discretionary growth capex must deliver greater value than returning funds to shareholders



#### Strong returns for our shareholders

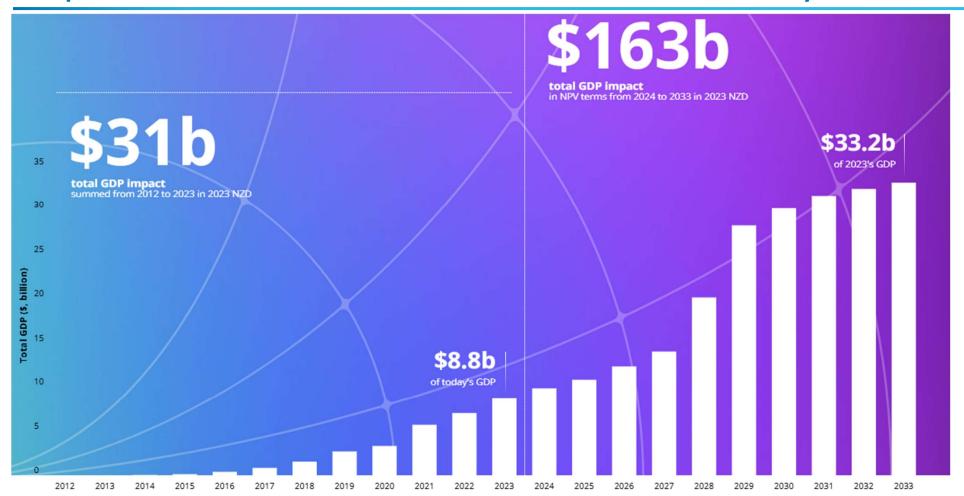




<sup>\*</sup>subject to no material adverse changes in circumstances or outlook



#### Impact of fibre investment on NZ economy



Source: Deloitte (2024) - Unleashing fibre: The future of digital fibre infrastructure in New Zealand

#### A digital economy for all

A digital economy for all

- Everyone deserves access to digital infrastructure
- Fibre fuels innovation
- NZ must lead, not lag
- Where fibre can't go, wireless and satellite step in

Bringing fibre to more communities

- Community co-funded fibre build
- Important to expand fibre where viable

Social obligation to drive digital equity

- 400k households are digitally excluded cannot afford the package of meaningful digital access
- Chorus is acting now but this needs scale & collaboration
- Digital equity isn't optional, it's essential for full participation in today's economy



# Chief Executive's Address

Mark Aue

## Strategy on track

OUR PURPOSE

Unleashing potential through connectivity. Enabling better futures for Aotearoa

CHORUS

OUR PRIORITIES

Leading fibre uptake

OUR ASPIRATION

Simplified all fibre

business with 80%

uptake by 2030

EXPAND

Expand new revenues

**ADAPT** 

Achieve operational excellence

**PIONEER** 

Pioneer an all-fibre business OUR MINDSETS

Be bold, ignite growth

> Connect communities, empower people

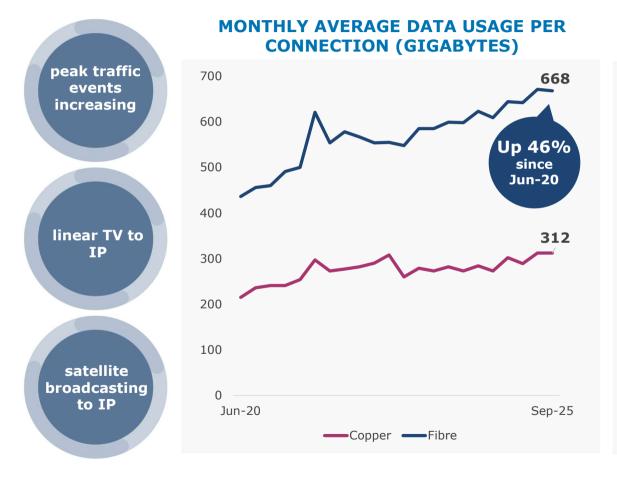
Honour our legacy, reimagine our future

#### Transition from Horizon 1

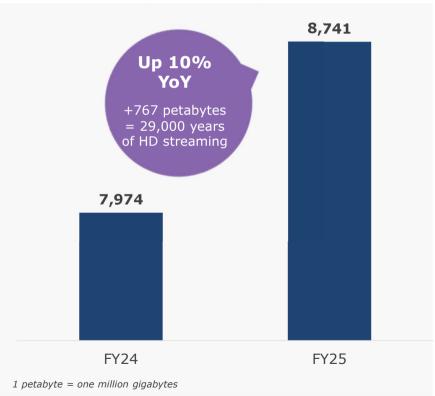




#### Data usage accelerating on our robust & scalable fibre network



## TRAFFIC ON FIBRE NETWORK (PETABYTES)

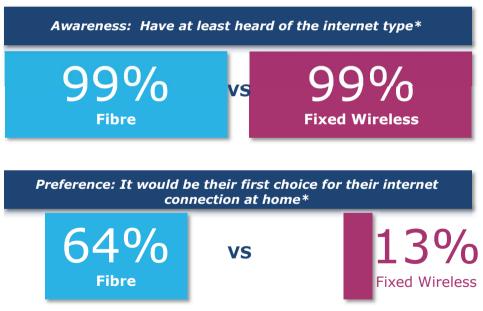




#### Tailwinds support our 80% uptake ambition

FY26 focus on targeted in-market activity including marketing to end customers, targeting underpenetrated segments & inactive fibre addresses, bundlers seeking increased fibre share, MNO high FWA data user migration and ongoing digital equity trial





\*Source: Consumer Monitor Survey, 6 months to July 2025

#### Steady demand for infrastructure connectivity



 Data centres: e.g. new Express Connect service to simplify and accelerate DC connectivity; enables remote provisioning



 Mobile infrastructure: e.g. backhaul demand to new cellsites

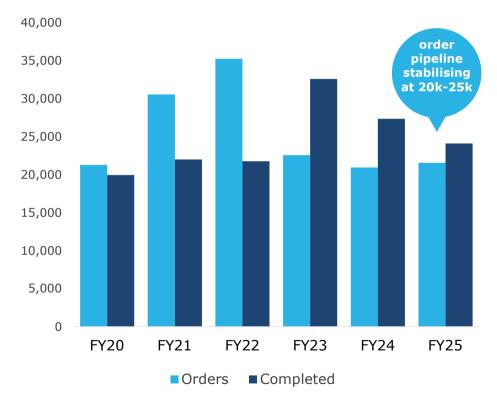


Smart locations: e.g. CCTV, traffic lights



 Legacy services: some revenue headwinds as we retire copper services and obsolete enterprise fibre systems

#### **NEW PROPERTY DEVELOPMENT PIPELINE - LOTS PASSED**



18



#### Optimising for an all-fibre future

- Pathway to regulatory simplification:
  - Commerce Commission: Copper services deregulation – positive Commerce Commission recommendation to Minister
  - Ministry for Regulation: Telco sector review
- Copper retirement on track for 2030
- Copper recovery presents opportunity
- Asset optimisation
- Rural network fibre expansion
- Expected step up in AI driven data

Copper recovery: Expect net proceeds of \$30m-\$50m over ~3-7 years, subject to market prices, extraction costs etc.

Only 9,000\* copper lines remain in Chorus fibre zone

\*as at 30 September 2025

## Looking ahead to 2030

THE NORM

New Zealand lead the global shift to fibre; demand for high-quality broadband networks – characterised by high speeds, high reliability and low latency – continues to grow as data hungry digital applications become integral to economies and daily life





MAINSTREAM

STREAMING



80% FIBRE UPTAKE

ON OUR NETWORK

## Simpler, more efficient, more competitive

- Business remains resilient, ongoing economic headwinds expected in H1
- Horizon 1 foundations complete, transitioning to Horizon 2 with focus on growth, simplicity & efficiency
- Continue to strive for 80% fibre uptake by 2030
- Innovation is a key differentiator in fibre's superiority; AI will only exacerbate this
- Emerging pathways for copper retirement
- An investment in digital infrastructure is for today and future generations



# Resolutions

Mark Cross, Chair

#### Resolutions

- 1. That Ms Sue Bailey be re-elected as a Chorus director
- 2. That Mr Will Irving be re-elected as a Chorus director
- 3. That Mr Mark Cross be re-elected as a Chorus director
- 4. That the Board be authorised to fix the fees and expenses of KPMG as auditor

#### How to participate in virtual meetings (voting)

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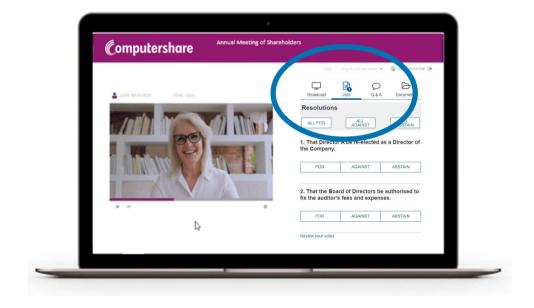
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#### Resolution 1: Re-election of Ms Sue Bailey

That Ms Sue Bailey be re-elected as a Chorus director.



**SUE BAILEY** 

Director since 31 October 2019 Independent



#### Resolution 2: Re-election of Mr Will Irving

That Mr Will Irving be re-elected as a Chorus director.



Director since 26 October 2022 Independent



#### Resolution 3: Re-election of Mr Mark Cross

That Mr Mark Cross be re-elected as a Chorus director.



Director since 1 November 2016 Independent



#### Resolution 4: Auditor's fees and expenses

That the Board be authorised to fix the fees and expenses of KPMG as auditor.



## Questions?



#### Feedback

We welcome your feedback.

If you have additional questions, please email: <a href="mailto:company.secretary@chorus.co.nz">company.secretary@chorus.co.nz</a>

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- Includes non-GAAP financial measures such as "EBITDA". These measures do not have a standardised meaning prescribed by GAAP and therefore may not be comparable to similar financial information presented by other entities. They should not be used in substitution for, or isolation of, Chorus' audited consolidated financial statements. We monitor EBITDA as a key performance indicator and we believe it assists investors in assessing the performance of the core operations of our business.
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